

SOLLIMS Training Support Initiatives

**Stability Operations Lessons Learned and Information Management System
(SOLLIMS)**

**Worldwide Joint Training and Scheduling Conference 11-2
(WJTSC 11-2)**



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U.S. Army Peacekeeping and Stability Operations Institute
26 September 2011**

AGENDA



- **SOLLIMS Support to OEF**
 - **Brigade Combat Team (BCT) – Provincial Reconstruction Team (PRT) “Unity of Effort” Training**
 - **Counter-Corruption Training**
- **Functionalities/Aspects Unique to SOLLIMS**
- **Integration of LL with the Joint Force**

SOLLIMS Support to OEF



PKSOI designated CAC OPR for two major LOE:

- **BCT - PRT “Unity of Effort”**

Improve contacts/understanding between aligned BCTs and PRTs during pre-deployment – through linkages, information-sharing, and exportable and virtual training efforts – to maximize potential for immediate, positive impacts in theater.

- **Countering Corruption in Afghanistan**

In conjunction with CJIATF, collect relevant lessons, develop needed curriculum/ references, and integrate a counter-corruption training and education program into existing leader development programs.

BCT-PRT “Unity of Effort”

Actions to Date



- Community of Practice established in SOLLIMS (21 June)
- Questionnaire sent to / feedback received from recently returned OEF BCT & PRT leaders (30 June - 15 July); also, received PRT lesson reports from CCO, USAF, and USN
- Workshop conducted (20-21 July): CCO, CALL, PKSOI, DOS, and recently returned OEF BCT and PRT leaders
- Reference Guide developed (31 August)/reviewed by: workshop group + USAID, USDA, ISAF, FORSCOM, 1st Army Div East, expanded list of BCT and PRT leaders. Also, PAO review.
- Training material drafted (2 September); coordinated with trainers

BCT-PRT “Unity of Effort” Community of Practice in SOLLIMS



ISAF Knowledge Center

Go to: ISAF Knowledge Center



Then: Partners and Communities of Practice



United Nations



Unity of Effort



US Department of State



USAID



COP: HumanTerrainSystem



Center for Army Lessons Learned



Center for Complex operations



BLOG: Tribal Engagement Teams



BLOG: Final Decision for Afghanistan

BCT-PRT Community of Practice

Content, Tools, and Successes



- **Discussion Groups/Forums**
 - used to build Tng vignettes
- **Announcements**
 - cited purpose, content, etc.
- **Events**
 - advertised Workshop & IPRs
- **Library**
 - assembled 25 BCT-PRT docs
- **Links**
 - linked to 10 related sites
- **Lessons**
 - collected 30 unity of effort LL
- **Reference Guide work**
 - developed Guide in 70 days

ISAF KNOWLEDGE CENTER

REPORTS STABOPS_Directory SEND LESSONS REPORTS/SOPs FEEDBACK

The following discussions groups/forums are available:

[Achieving Unity of Effort using the Whole of Gov't Approach](#)

ANNOUNCEMENTS

PURPOSE, CONTENT, AND CONTACT INFORMATION

Purpose of this CoP is to facilitate information-sharing on "BCT-PRT unity of effort" -- to better prepare deploying leaders & staffs for operations in theater.

If you have content to add to this CoP, please send it to the CoP Manager at: david-mosinski@conus.army.mil

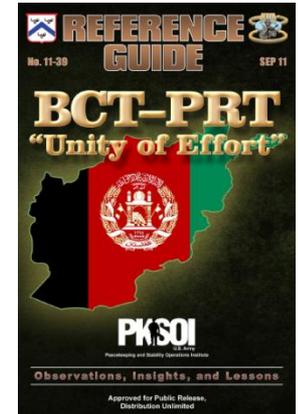
VIEW LESSONS & OBSERVATIONS found in SOLLIMS

This link provides 12 lessons & observations related to "BCT-PRT unity of effort" from the SOLLIMS database.

Updated Presentation: "Interagency Partners in Afghanistan"

The COIN seminar presentation "Interagency Partners in Afghanistan" found below in the Library has been newly updated as a result of the 20-21 July BCT-PRT "Unity of Effort" workshop.

BCT-PRT “Unity of Effort” Way Ahead



- Disseminate Reference Guide to BCTs, PRTs, trainers (Oct)
- Review Reference Guide with PRT trainers at Camp Atterbury (Oct)
- Use Reference Guide during PRT leaders Pre-Deployment Site Survey in Afghanistan (Oct)
- Provide training material – instructional material and vignettes – to trainers (4th Cav Brigade, CTCs, and COIN seminar) (Oct)
- Execute schedule of pre-deployment linkages/meetings between BCTs and aligned PRTs during upcoming PRT training cycle (Nov-Feb)
- Integrate experienced BCT staffs into PRT training cycle (Nov-Feb)

ISAF Counter-Corruption Training

Actions to Date (May – Sep)



- Collected references, policies, studies, operational assessments, and lessons learned, icw CJATF, Agencies, CALL, academia, others
- Developed training & education program concept, learning objectives, knowledge, skills, & abilities (KSA)
- Conducted interviews with subject matter experts
- Developed draft/pilot curriculum
- Conducted pilot training, 2-2 SBCT COIN Seminar
- Established Tier 1 site in SOLLIMS

SOLLIMS Tier 1 Workspace Counter-Corruption



Go to: Counter-Corruption Portal / Tier 1 Workspace



Counter_Corruption Portal

<p>MENU</p> <p>HOME COUNTER_CORRUPTION HOME STABOPS DIRECTORY PKSOI WEBSITE SEARCH O&Rs MOST VIEWED RECENT PRODUCTS</p> <p>SITE TOOLS</p> <p>SITE SEARCH DISCUSSION GROUPS PROJECT MGT TOOL CDR EVENT LOG COP SITES</p> <p>SITES & REFERENCES</p> <p>Counter_Corruption DOCs</p> <p>References Education and Training Programs Educator/Trainer Resources Operational Assessments and Lessons Learned</p>	 <h2>Countering Corruption in Afghanistan: Education and Leader Development Portal</h2> <h3>Strategic and Operational Importance of Countering Corruption in Afghanistan</h3> <p><i>"...there is the problem of corruption in Afghanistan, both in the Afghan government and in the manner the international community gives us assistance, contracts, subcontracts and the lack of transparency." - H.E. President Hamid Karzai, 11 October 2010</i></p> <p><i>"... we will expand our efforts to help Afghan officials implement President Karzai's direction to combat corruption and the criminal patronage networks that undermine the development of effective Afghan institutions."</i></p> <p>GEN David Petraeus, COMISAF Assessment, Jan 2011</p>
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SOLLIMS Tier 1 Workspace

Counter-Corruption



Site Contents

- **References:** academic and military articles, studies, and presentations on the challenges of countering corruption in Afghanistan. Includes policies on corruption by the Afghan Government , U.S. Government, United Nations, NATO.
- **Education and Training Programs Available:** provides an overview of education and training opportunities within U.S. agencies, the International Community and through various academic institutions and organizations.
- **Educator /Trainer Resources:** offers training materials and educational modules developed by PKSOI along with audio visual aids and podcasts to be used during training sessions. Also contains course content/ materials made available through other institutes and centers involved in counter-corruption education and training.
>> [Click Here](#) for associated Educator/Trainer support web sites. <<
- **Operational Assessments and Lessons Learned:** contains interviews, insights and observations from U.S. civilian and military leaders and organizations. Also contains Army, Joint and Interagency Lessons Learned, and U.N./NATO "Best Practices.
- **Discussion/Sharing Center:** discussion site for offering new ideas/references to others working in the counter-corruption field; contains a forum for dialog through posting ideas/exchanging comments on efforts and initiatives., to include operational lessons learned through interviews.

ISAF Counter-Corruption Training Way Ahead



- Complete portal work
- Finalize curriculum
- Continue instruction for deploying leadership through COIN seminars
- Make instruction available to IA partners and training centers
- Conduct “train the trainer” efforts
- Develop Commander’s Guide

Functionalities and Info-Sharing Aspects Unique to SOLLIMS



- “.org” allows ‘public’ access; does not require CAC or other certification
- Unclassified content to support wider dissemination/info-sharing
- Operational/strategic-level focus and support for STABOPS practitioners
- Tailored meta-tagging/metadata:
 - Stability & Peaces Operations focus – e.g., “security sector reform,” “genocide,” etc.
 - Reduced military terminology/lingo
 - Ability to tailor tagging & data to meet partner/agency needs – e.g., “counter-narcotics,” “organized crime,” etc.
- Tier 1 site organization – multiple peace centers; academic institutions; GCCs/COCOMs; NATO, ISAF; agencies; training events
- Multi-lingual content for select documents

Integration of LL with the Joint Force SOLLIMS Membership “Constellation”





New!_New!_New!

>> latest SOLLIMS Sampler, Vol II Issue 3 - Fighting Corruption Spring 2011<<

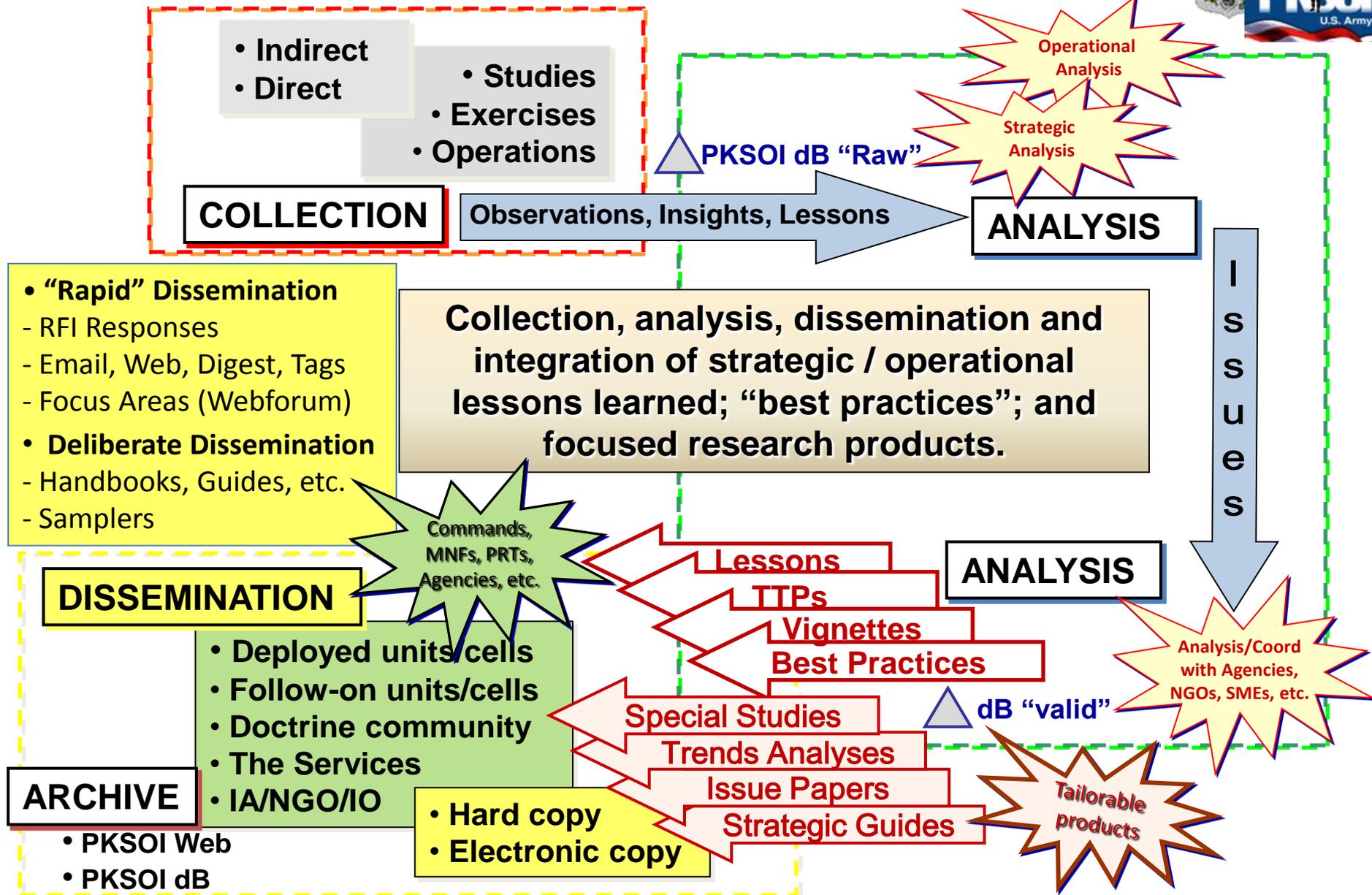
>> Visit the TRADOC Culture Center [CAC Login Required] <<

>>> [PKSOI BLOGS](#) ... visit and participate ... [PKSOI BLOGS](#) <<<

 USAFRICOM	 ISAF KM	 Austere Challenge 09
 PACOM	 Pearson Peacekeeping Centre	 SOUTHCOM
 INSCT	 PSI Research Project	 CIV-MIL Trg Center
 TEPSO_WG	 USDA	 Training Stnds

- **GCCs/COCOMs/Special**
ISAF
SOUTHCOM
PACOM
- **AFRICOM/SETAF**
- **TEPSO WG:** NATO working group developing PSO Training & Education (T&E) products & approaches
- **Civ-Mil Training/Integration:** provides PSO community with pre-deployment T&E products & info
- **Multinational Peace Centers**

Lessons Learned and Integration



PKSOI L2I Collection, Analysis, and Dissemination – Outputs



Collect, evaluate, & disseminate strategic & operational level, civil and military lessons learned

Outputs

- Maintain focus at the strategic/operational level
- Provide open access (.org site) for the global Peace and Stability Operations community through SOLLIMS database
- Provide reach-back and reach-forward for academic and operational community
- Publish lessons learned and best practices for peace and stability ops community of interest
- Integrate efforts with CALL, JCISFA and JCOA



Product/Info-Sharing with CALL



SOLLIMS Samplers, PKSOI papers, OEF LL products, etc.

US ARMY
ARMY LESSONS LEARNED INFORMATION SYSTEM (ALLIS) *Powered by JLLIS*

Hawaii 02/17 09:01 Pacific 02/17 11:01 Eastern 02/17 14:01 Zulu 02/17 19:01 Stuttgart 02/17 20:01 Baghdad 02/17 22:01 Afghanistan 02/17 23:31 Manila 02/18 03:01 Tokyo/Seoul 02/18 04:01

MAIN MENU
HOME
JLLIS HOME
CALL PUBLIC WEBPAGE
SEARCH
TOOLS
SUBMIT RFI
LINKS
PUBLICATIONS
MY STUFF
CONTACT US

ARMY POC
MR. JAMES D. HAMILTON
COMM: 913-684-9548
DSN: 552-9548
SEND E-MAIL

Subordinate Organizations

- CALL CENTER FOR ARMY LESSONS LEARNED FT LEAVENWORTH, KS
- ARMY ISR ARMY ISR FT HUACHUCA, AZ
- ARMY MATERIEL COMMAND REDSTONE ARSENAL, AL
- MANEUVER CENTER OF EXCELLENCE FT BENNING, GA
- NTM-A NATO Training Mission AFGHANISTAN
- USF-I IRAQ

Communities, Assessments & Publications

Internal Communities of Practice | **Featured** | Most Popular

SOLLIMS Sampler on CALL-JLLIS /ALLIS

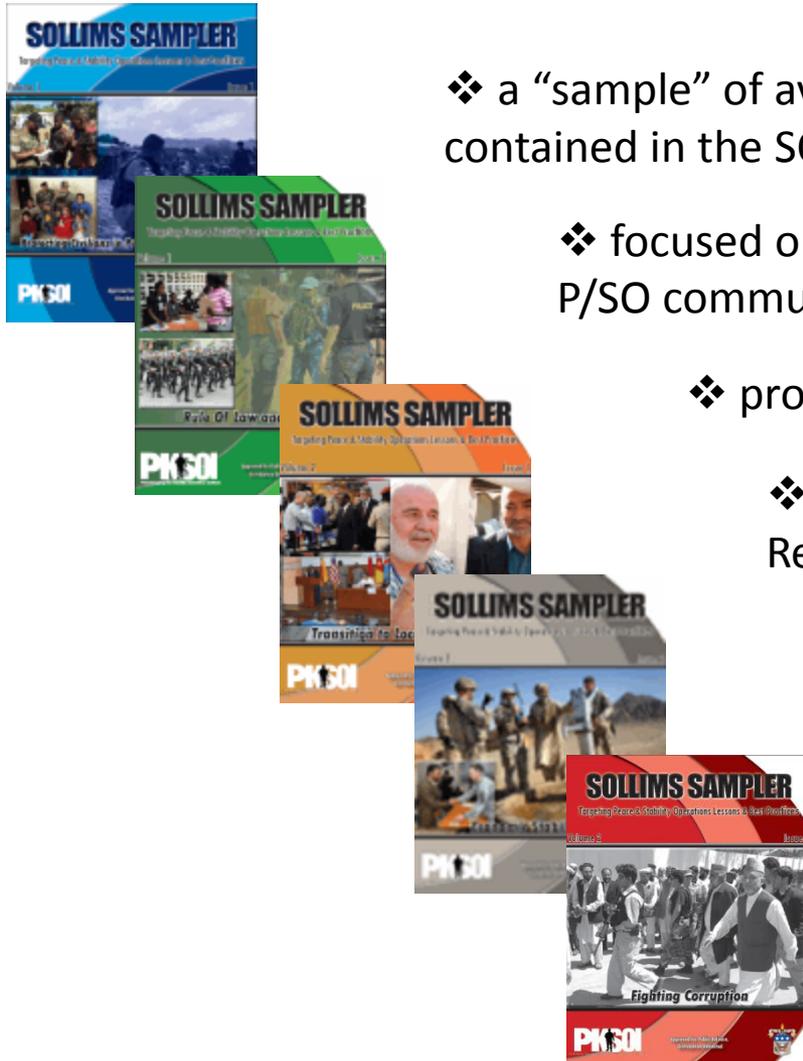
See All

- SOLLIMS Sampler - Economic Development
- MEDFLAG 10 AAR
- Establishing a Lessons Learned Program
- Base Closure in the IJOA Lessons Learned

06-31 CALL Handbook-Up-armored HMMWV Rollover Prevention and Egress Training HB

10-62 CALL Handbook - Convoy Ops in Afghanistan Hand Book

SOLLIMS Samplers



❖ a “sample” of available O&Rs / lessons contained in the SOLLIMS structured database

❖ focused on a particular topic of interest to the P/SO community

❖ produced on a quarterly basis

❖ content generated by the SOLLIMS Lesson Report Builder utility

Current volumes include:

- Protection of Civilians in Peacekeeping Operations
- Rule of Law and Legitimacy
- Transition to Local Governance
- Economic Stabilization
- Fighting Corruption

SOLLIMS Data Sharing with JCISFA



Working in conjunction with the development team at the Joint Center for International Security Force Assistance (JCISFA), by applying a web services approach, we now have the capability to share individual unclassified O&Rs across both databases.

This approach allows users to logon to either the JCISFA unclassified website or SOLLIMS and, using existing O&R search engines within each site, be able to “discover” data that exists in either database.

The screenshot shows a web browser window displaying the JCISFA website. The page header includes the JCISFA logo and navigation links for Army, Air Force, Navy, and other military branches. The main content area displays the following information:

- JCISFA Communities of Interest**: Add to Reading, Printer Friendly, Subscribe, Email
- US UNCLASSIFIED**
- Publishing Agency & ID**: PKSOI SOLLIMS - ID 711
Originally published on 3/9/2011 5:03:53 PM
- Author / Publisher**: CIV, David Mosinski, PKSOI, david-mosinski@conus.army.mil, 717-245-4229
- Region**: CENTCOM
Function: Ministry Level Advisors
- Nation / Country**: Iraq
Sub Function: Authorities
- Date Published**: 3/9/2011
- Subject / Topic**: Inclusive Dates: 3/9/2011 to 3/9/2011
By, With, and Through in Rule of Law Operations - Iraq
- Observation and Background (Context):**

The effectiveness of rule of law projects/initiatives depends heavily on how well they are nested within the host nation's rule of law objectives and goals. Rule of law operations can be successful, as noted in northern Iraq 2008-2010, through gaining an understanding of the needs of host nation partners (judges, security chiefs, police chiefs, etc.) and their communities, and then responding to those needs. Supporting the host nation's goals and priorities, and gaining "buy-in", can be critical to effecting and legitimizing legal reforms, as well as to enhancing the host nation's rule of law capacity.
- Insights and Discussion:**

Working "by, with, and through" host nation partners can provide rule of law practitioners with the means to make steady, relevant, and legitimate progress on legal reform efforts. Two compelling examples of working "by, with, and through" host nation partners in rule of law operations - one positive, one negative - are the "conference and committee" initiatives undertaken by Multi-National Division-North (MND-N) and by one of its subordinate Brigade Combat Teams (BCTs) in northern Iraq during the 2008-2010 timeframe.

The positive example of "by, with, and through" is an MND-N wide conference initiative (ultimately a series of conferences) that was planned and implemented to bring judges from across northern Iraq together to discuss key issues they were facing. The genesis of the MND-N wide conference(s) was actually a request by the Salah ad Din Province's chief judge to hold a conference of only the judges of that province - to discuss certain issues facing the provincial judiciary. This was worked through an MND-N unit within that province. The conference took place, incorporating the gambit of judges and prosecutors of that province. Numerous objectives were addressed and improvements soon effected province-wide, significantly improving rule of law operations. MND-N was quick to take advantage of this provincial initiative - deciding to implement a much broader conference - that would bring together judges from all provinces of northern Iraq. A key takeaway of that first MND-N conference for northern Iraq was that the Iraq judges were given an entire day (the initial day of that conference) to discuss issues that they wanted to discuss - without any coalition input or questions. That allowed the Iraqis to: (1) take the lead and drive further conference conversations/agendas in directions that they desired, and (2) gain internal Iraq consensus on their issues/initiatives. The Iraq judges developed a prioritized list of the issues facing the judiciary throughout northern Iraq. These prioritized issues were further discussed during the course of that first conference, were later taken to the Higher Judicial Council of Iraq (the national body with oversight of all

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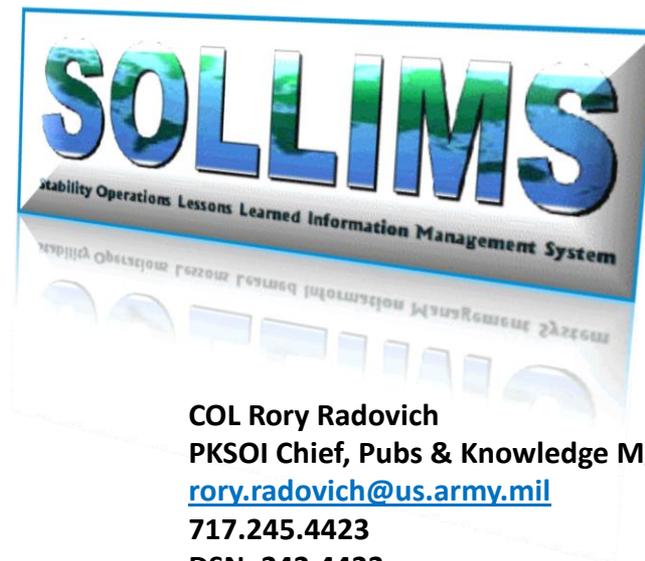
Training Support Initiatives



Questions

Comments

Discussion



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BACK-UP SLIDE



PKSOI Sites & Access

“Reciprocal” Linking Sites

Website (CAC)
<https://www.carlisle.army.mil/pksoi>

- link from PKSOI Open site
- same structure but with “Restricted” content
- requires CAC card authentication for LOGIN

Mutual linkage between sites.

Website (open)
<https://pksoi.army.mil>

- Announcements
- Events/Calendar
- T&E Products
- Research Products
- IIRs / Bulletin / Papers
- “Public” SIGACTS
- Archives
- RFI
- Forums/Discn Groups

Mutual linkage between sites.

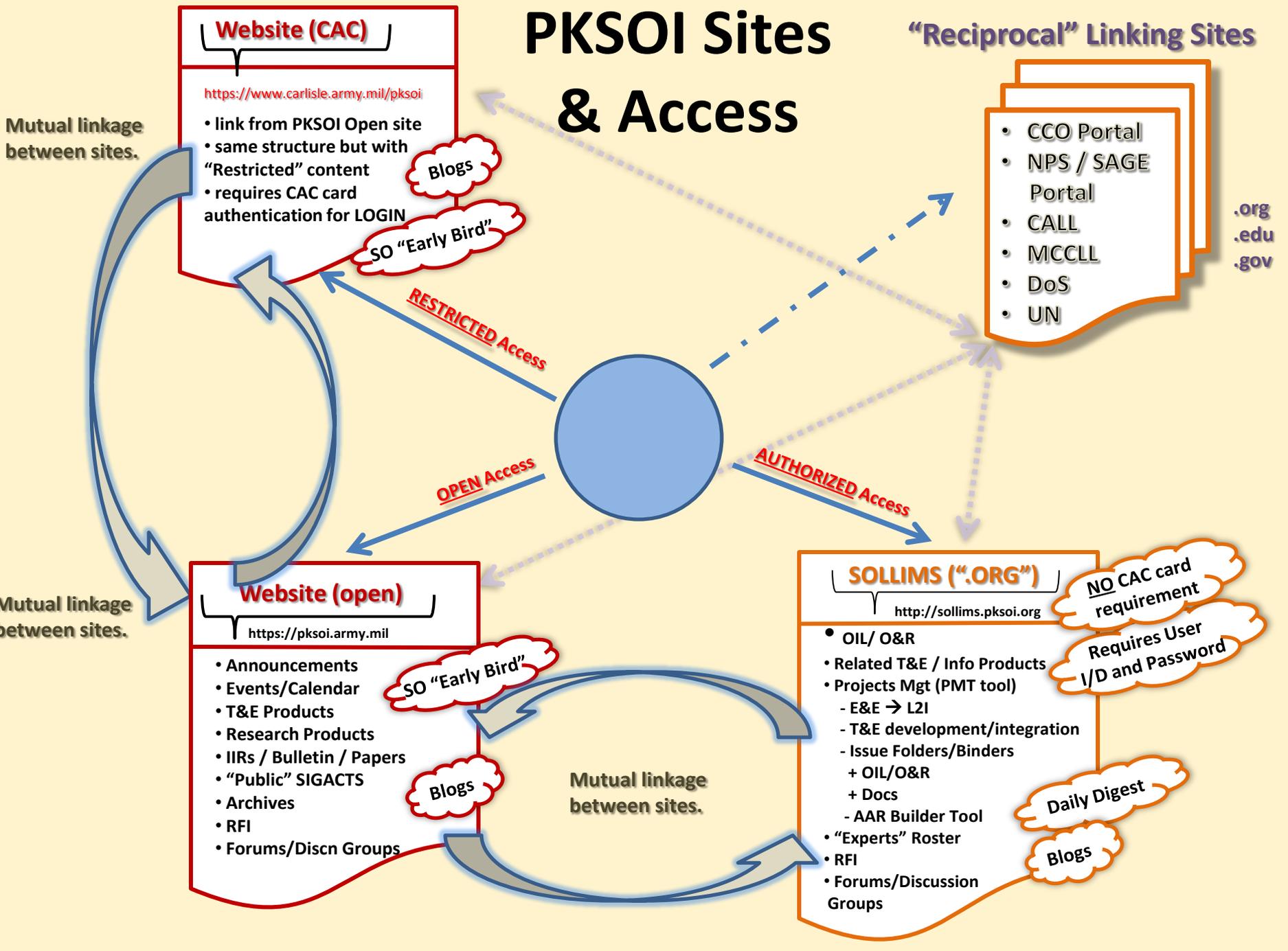
SOLLIMS (“.ORG”)
<http://sollims.pksoi.org>

- OIL/ O&R
- Related T&E / Info Products
- Projects Mgt (PMT tool)
 - E&E → L2I
 - T&E development/integration
 - Issue Folders/Binders + OIL/O&R + Docs
 - AAR Builder Tool
- “Experts” Roster
- RFI
- Forums/Discussion Groups

Mutual linkage between sites.

- CCO Portal
- NPS / SAGE Portal
- CALL
- MCCLL
- DoS
- UN

.org
.edu
.gov



Blogs
SO “Early Bird”

SO “Early Bird”
Blogs

NO CAC card requirement
Requires User I/D and Password
Daily Digest
Blogs